

### **2023 Annual Implementation Plan**

#### **School Priorities**

# School Strategic Plan - 1. Explicit Improvement Agenda: Quality Teaching & Learning with a precise focus on Reading

#### Long-term targets/desired outcomes

- Implementation of the school wide Reading Framework with a specific focus on the Science of Reading.
- Implementation & assessment of all learning areas of the Australian Curriculum with fidelity through the P-12 CARF.
- English Level of Achievement Data.
- NAPLAN Levels of Achievement Data.

- 90% of Rangeville students will achieve a C or better Level of Achievement in English.
- NAPLAN Reading: 60% of Year 3 students will achieve in the Upper Two Bands.
- NAPLAN Reading: 50% of Year 5 students will achieve in the Upper Two Bands.
- 100% teachers have implemented an English Learning Wall, including the RSS non-negotiables
- 100% Marker Students will articulate their achievement using the English Learning Wall (Five Questions for Students questions during LWTs – Marker students)
- 100% Marker Students have a reading goal and are able to articulate what they are working toward

| School Strategic Plan Strategy:   | Implement the school wide Reading Framework with a of Reading.                 | specific focus on the Science  |
|---|--|--|
| Actions   |  | Responsible Officer(s)   |
| Continue to implement a Literacy Cimplementation of the Rangeville F                        | Coach structure and process to support the Reading agenda.                     | Jennilea Becker  |
| Embed high yield, research inform<br>Reading, Big 6 and Gradual Relea                       | ed reading strategies and practices (Science of se of Responsibility).         | Jennilea Becker  |
| Cont. with development of Whole Steaching reading   | School Reading Framework and non-negotiables for                               | Jennilea Becker  |
| Implement Whole School Moderati   | on Framework   | Jennilea Becker  |
| School Strategic Plan Strategy:   | Embed Sharratt's 14 parameters for school improveme                            | nt.  |
| Actions   |  | Responsible Officer(s)   |
| Publish RSS #1 & #14 and #2 Emb<br>Sustained Focus on Literacy Instru                       | pedded Literacy/Instructional Coaches and #3 Daily action                      | Jennilea Becker  |
| Introduce #6 Case Management Approach and #7 Professional Learning at School Staff Meetings |  | Jennilea Becker,<br>Julie Franklin,<br>Sue Hagley,<br>Kerri Hodgson,<br>Ben Kidd |
| Cont. Waterfall chart – RSS non-negotiables   |  | Jennilea Becker,<br>Ben Kidd   |
| implementation and utilise of the Fthe FACES.   | RSS Data Wall to embed the shared understandings of                            | Jennilea Becker  |
| School Strategic Plan Strategy:   | Implement and assess all learning areas of the Australi through the P-12 CARF. | an Curriculum with fidelity  |





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| Actions  | Responsible Officer(s) |
|--|------------------------|
| Implementation of V9 Australian Curriculum Phase 2 Get Ready: Familiarisation and Planning for English and Mathematics | Jennilea Becker        |

# School Strategic Plan - 2. Explicit Improvement Agenda Wellbeing: a whole school approach to supporting students' engagement, wellbeing and mental health

#### Long-term targets/desired outcomes

- Consistent implementation of our PBL Framework and Student Services processes.
- School Opinion Survey Data
- · Student Attendance Data
- Student Wellbeing Data
- Student representation at higher levels of music and sport opportunities.

- SOS: Fairness & Safety: Students: 90% satisfied
- SOS: School Culture: Students: 90%
- Attendance: 94%
- Music Participation: 90% of Year 3-6 students participating in Music Excellence Program
- Music Participation: Increase in time of student participation in Music Excellence Program from 690 mins/week to 700 mins/week.
- Sport Participation: Increase in time of student participation in Sport Program from 87 mins/week to 120 mins/week.

| School Strategic Plan Strategy:   | Implement a whole school approach for student engage emotional wellbeing that is supported through the PBL for Services processes. |  |
|---|--|--|
| Actions   |  | Responsible Officer(s)                             |
| Create a trauma informed approac students in order to increase focus  | h that encourages self-awareness and self-regulation in on learning and achievement.   | Sue Hagley   |
|   | SEM & Zones of Regulation to build capacity in using elationships and classroom strategies to integrate into                       | Sue Hagley,<br>Nelson McGrath,<br>Elizabeth Smiddy |
| Implement PBL practices and proc strategy.  | esses with fidelity as the foundation to the EPBL  | Sue Hagley,<br>Nelson McGrath,<br>Elizabeth Smiddy |
| Create a user-friendly and proactiv student attendance.   | e approach to monitoring, rewarding and managing   | Jason Manttan                                      |
| Create and monitor an attendance faces data sheet identifying the names, stories and supportive actions of the children currently below 80% attendance. |  | Jason Manttan                                      |
| Create and monitor attendance data sheet identifying the percentages of 80-90%, 90-95% and 95%  |  | Jason Manttan                                      |
| School Strategic Plan Strategy:   | Embrace and maximise our Music Excellence Status, spopportunities to support and enhance academic achieve                          |  |
| Actions   |  | Responsible Officer(s)                             |





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|  |  | Sue Hagley,<br>Matthew Henry,<br>Leia Jensen,<br>Jessica Johansen,<br>Cameron Smith |
|--|--|---|
| multi area of instrumental music.  |  | Leia Jensen,<br>Ben Kidd,<br>Cameron Smith  |
| Partner with RSS P&C, local and s development and opportunities, sta   | tate sporting organisations to enhance student aff development and facilities  | Matthew Henry,<br>Ben Kidd  |
| School Strategic Plan Strategy:  | Provide health and wellbeing learning opportunities for scurriculum opportunities and external partners focused relationships and sexuality, alcohol and other drugs, for physical activity, and personal and cyber safety | on mental health,   |
| Actions  |  | Responsible Officer(s)  |
| Partner with the Root Cause to del   | iver nutrition workshop for students and families.   | Jodie Rigby   |
| Partner with the cyber safety team and external providers to deliver age appropriate learning conferences for students, staff and families.  |  | Sue Hagley,<br>Jason Manttan,<br>Sharon Williams                                    |
| School Strategic Plan Strategy: Collaboratively develop, implement and monitor strategies to enhance the professional culture of the school, improve staff member morale, and promote swellbeing.        |  |   |
| Actions  |  | Responsible Officer(s)  |
| Collaborate with Regional Office Wellbeing co-ordinator to create and implement staff wellbeing framework including occupational violence and aggression procedures and processes.                       |  | Kerri Hodgson   |
| All staff to engage in #7 Professional Learning (Reading, EPBL, Inclusion and Staff Wellbeing via Flourish4Schools) at Staff Meetings (6x PD sessions per semester). Staff choices aligned to their APDP |  | Jennilea Becker,<br>Julie Franklin,<br>Sue Hagley,<br>Ben Kidd                      |
| School Strategic Plan Strategy:  | Maintain our school learning environment as an asset o   | f school and community pride.   |
| Actions  |  | Responsible Officer(s)  |
| Implement Grounds and Facilities   | Improvement Plan   | Craig Free,<br>Lisa Maslen  |

#### School Strategic Plan - 3. Teaching

#### Long-term targets/desired outcomes

As per Explicit Improvement Agenda Targets and Outcomes

|   | Develop teacher capability in building student self-effica<br>provide timely feedback to students and make it clear to<br>their learning & goal setting |                        |
|---|---|------------------------|
| Actions   |   | Responsible Officer(s) |
| Embedding Sharratt's Instruction Waterfall Chart in the form of English Learning Walls. |   | Jennilea Becker        |
| Establish the use of Reading Goals for all students using the Rangeville Data Wall      |   | Jennilea Becker        |





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|  |   | Jennilea Becker,<br>Ben Kidd |
|--|---|------------------------------|
| School Strategic Plan Strategy:  | ategic Plan Strategy: Embed the four stages of moderation – before, after, after and end across the Australian Curriculum                                     |                              |
| Actions  |   | Responsible Officer(s)       |
| Continue the consistent use of the four stages of Moderation across all year levels. |   | Jennilea Becker              |
| School Strategic Plan Strategy:  | Plan Strategy: Embed High Impact Planning processes currently used in English to plan curriculum units across all learning areas of the Australian Curriculum |                              |
| Actions  |   | Responsible Officer(s)       |
|  |   |                              |

#### School Strategic Plan - 4. Capability

#### Long-term targets/desired outcomes

As per Explicit Improvement Agenda Targets and Outcomes

#### AIP targets/desired outcomes

 100% Marker Students will articulate their achievement using the English Learning Wall (Five Questions for Students questions during LWTs – Marker students)

| School Strategic Plan Strategy:                                    | Build upon & embed the elements of the Collegial Engagement Framework that supports the capability development of all staff members and aligns to the school's Explicit Improvement Agenda - including peer observations, mentoring, walk and talks & opportunities to collaborate and share best practice |  |
|--|--|--|
| Actions  |  | Responsible Officer(s)   |
| Questions for  | endorsed & implemented with a focus on the 5 Valks and Talks for students and teachers   | Jennilea Becker,<br>Julie Franklin,<br>Sue Hagley,<br>Kerri Hodgson,<br>Ben Kidd,<br>Jason Manttan |
| School Strategic Plan Strategy:                                    | Enhance participation of staff in Professional Learning  | Teams  |
| Actions  |  | Responsible Officer(s)   |
|  | nal Learning (Reading, EPBL, Inclusion and Staff t Staff Meetings (6x PD sessions per semester). Staff   | Ben Kidd   |
| Continue to implement PLC structuaddress Explicit Improvement Stra | ure to provide termly opportunities for staff to meet to tegic Agendas.  | Jennilea Becker,<br>Sue Hagley,<br>Kerri Hodgson   |
| School Strategic Plan Strategy:                                    | Further develop teacher's repertoire of practice in effective use of high yield strategies in quality teaching and learning including High Impact Teaching and Assessment Waterfall model.   |  |
| Actions  |  | Responsible Officer(s)   |
|  |  |  |
| School Strategic Plan Strategy:                                    | Develop teacher capability in building student self-effication provide timely feedback to students and make it clear to their learning   |  |





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| Actions  |   | Responsible Officer(s)   |
|--|---|--|
| All staff will be engaged to the Instruction Waterfall Chart with a focus on English and Before Moderation with a reading lens.  |   | Jennilea Becker  |
| School Strategic Plan Strategy:  | Plan and enact Annual Performance Plans (APP's) aligned to school priorities, professional status & professional standards for teachers & leaders |  |
| Actions  |   | Responsible Officer(s)   |
| Provide staff with opportunities to p  | participate in the Annual Performance Planning process.   | Kerri Hodgson,<br>Ben Kidd   |
| School Strategic Plan Strategy: Develop whole of school Professional Development plan to identify and support a differentiated capability development process for staff that provides access to a browning opportunities aligned to school priorities. |   | nat provides access to a broad   |
| Actions  |   | Responsible Officer(s)   |
| Develop and communicate an Whole School Professional Development Plan.   |   | Jennilea Becker, Julie Franklin, Sue Hagley, Kerri Hodgson, Ben Kidd, Jason Manttan, Lisa Maslen |

#### School Strategic Plan - 5. Performance

Long-term targets/desired outcomes

- Whole School Reading Data Wall established and being used to reflect on student performance and learning needs on a quarterly basis.
- Termly English moderation Levels of Achievement reviewed to enhance student, curriculum and pedagogical improvement.

| School Strategic Plan Strategy:   | Enact the annual Data Literacy Framework with fidelity.   |                                    |
|---|---|------------------------------------|
| Actions   |   | Responsible Officer(s)             |
| Align, implement and review the Annual Data Literacy Framework to the quarterly curriculum demands of all year levels.                                      |   | Jennilea Becker                    |
| School Strategic Plan Strategy:   | Embed Putting 'Faces in the Data' with a focus on a cas define appropriate instructional strategies for all | e management approach to           |
| Actions   |   | Responsible Officer(s)             |
| Establish and utilise the whole school data wall.   |   | Jennilea Becker                    |
| All teaching staff will be engaged in Sharratt's Parameters #6 Case Management Approach during PLC & case management meetings to track student performance. |   | Jennilea Becker,<br>Julie Franklin |
| School Strategic Plan Strategy:   | Build data literacy skills for all teachers to support the id for learning and to inform differentiation.   | entification of starting points    |
| Actions   |   | Responsible Officer(s)             |
|   |   |                                    |
| School Strategic Plan Strategy:   | Monitor and evaluate the efficiency, effectiveness and s  | ustainability of human,            |





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| physical & financial resource allocation in priority areas.  |                                    |  |
|--|------------------------------------|--|
| Actions  | Responsible Officer(s)             |  |
| All teaching staff will be engaged in Sharratt's Parameters #6 Case Management Approach during PLC & case management meetings to track student performance | Jennilea Becker,<br>Julie Franklin |  |

#### School Strategic Plan - 6. Inclusion

Long-term targets/desired outcomes

#### AIP targets/desired outcomes

- Build capability & understanding of inclusive education practices through collaborative planning & recording of reasonable adjustments & the implementation of Inclusive Professional Learning.
- Upskill teaching staff to utilise and monitor student data to make informed decisions for suitable interventions and adjustments with a focus on tiered levels of support.

| School Strategic Plan Strategy:   | Foster and promote an inclusive culture which respects that with the right support, every student can succeed.                           | diversity and acknowledges                                |
|---|--|---|
| Actions   |  | Responsible Officer(s)                                    |
| Promote community and staff awareness raising opportunities of inclusive education.                                     |  | Julie Franklin  |
| Implement Inclusive Professional Learning to promote, contribute to and inform inclusive education practices and goals. |  | Julie Franklin  |
| School Strategic Plan Strategy:   | Continue to promote the Inclusive education policy incluacross all settings and environments   | iding promoting best practice                             |
| Actions   |  | Responsible Officer(s)                                    |
| School Strategic Plan Strategy:   | Continue to build teacher capability to make reasonable learning and assessment and provide learning environn diverse needs of students. |   |
| Actions   |  | Responsible Officer(s)                                    |
| Implement bespoke professional d requirements.  | evelopment opportunities for targeted student support  | Julie Franklin  |
| Support staff work collaboratively value to teach individual students and the   | with individual teachers to build capability and capacity eir targeted needs.  | Julie Franklin  |
| School Strategic Plan Strategy:   | Provide opportunities for high achieving students within and extension learning programs   | classroom learning programs                               |
| Actions   |  | Responsible Officer(s)                                    |
| School Strategic Plan Strategy:   | Support Early Childhood Development Program (ECDP Years Learning Framework and the National Quality Sta                                  |   |
| Actions   |  | Responsible Officer(s)                                    |
| Continue to work with Regional Off successful transitions to school.  | ice Support staff to enact ECDP Guidelines to support  | Julie Franklin,<br>Ben Kidd,<br>Annie Snow,<br>Emma Woods |
| School Strategic Plan Strategy:   | Support ECDP staff to collaborate with kindergartens ar facilitate successful transitions to Prep  | nd a child's future school to                             |

**Queensland**Government



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| Actions | Responsible Officer(s) |  |
|---------|------------------------|--|
|         |                        |  |

#### School Strategic Plan - 7. Partners

Long-term targets/desired outcomes

- 90% of families utilising QParents for communication, consent and financial interactions between home and school.
- 75% of families accessing Schoolzine fortnightly school newsletter.

| School Strategic Plan Strategy:   | Plan and provide genuine opportunities to engage parents as partners in their children's education and the life of the school   |   |
|---|---|---|
| Actions   |   | Responsible Officer(s)  |
| School Strategic Plan Strategy:   | Partner with the P&C to effectively implement the P   | &C Strategic Plan   |
| Actions   |   | Responsible Officer(s)  |
| School Strategic Plan Strategy:   | Embrace technologies to enhance effective commu   | nication with all stakeholders  |
| Actions   |   | Responsible Officer(s)  |
| Work with the RSS P&C committee to purchase electronic communication sign.                                    |   | Ben Kidd,<br>Lisa Maslen  |
| Utilise and maximise usage of Q Parents to support consistent communication and consent management processes. |   | Amanda Allen,<br>Sue Hagley,<br>Matthew Henry,<br>Ben Kidd,<br>Marion Llewellyn |
| Maximise readership of Enewsletter via Schoolzine.  |   | Amanda Allen,<br>Ben Kidd   |
| School Strategic Plan Strategy:   | Enhance partnerships with stakeholders to improve transitions for students, families and staff of ECDP, Kindy, Prep – Year 6 & into High School   |   |
| Actions   |   | Responsible Officer(s)  |
| School Strategic Plan Strategy:   | Partner with Centenary Heights State High School a providers (QLD Conservatorium of Music, Griffith U Theatre to enhance student development and opportacilities as a Music Excellence School | niversity & USQ) & The Empire   |
| Actions   |   | Responsible Officer(s)  |





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|           | development and opportunities, staff development and facilities                                     |                        |
|-----------|---|------------------------|
| Actions   |   | Responsible Officer(s) |
|           |   |                        |
|           |   |                        |
|           |   |                        |
|           | ed in line with the <u>School performance p</u><br>ve taken place as per the policy and prod<br>ol. |                        |
| Principal | P and C / School Council  | School Supervisor      |

